



Providing an Integrated and Collaborative Approach to Successful Project Delivery











PTAG Overview - Program & Project Management Specialists

cost, schedule, safety and quality concerns. complex project concerns, leverage industry best practices, provide proactive solutions to Supporting our clients through all project phases of Major Project or Sustaining Capital mitigate social, economic, environmental, technical and commercial concerns impacting Programs, PTAG Project Management experts have required experience to address

to fit our client's projects incorporating agile and risk-sharing contracting strategies, foster true-Our mission is to increase project predictability and success rates by management techniques with state-of-the-art tools and systems adapted partnerships focused on project objectives, proven and lean project









Integrated Project Delivery Partner



AD-HOC PM SERVICES

Agile and Rapid Deployment of Project Specialists to work under the direction of the client as required from time to time

All PTAG Service offerings work with the clients desired outcome as a measurement of success

Agreed to KPI's and flexible offerings keep our client's Project Success at the core of what we do

PROGRAM & PROJECT MANAGEMENT ON

BEHALF OF OWNER

Management of a project or scope of work for the project representing the client.

MANAGED TASK SERVICES INTEGRATED WITH OWNER'S TEAM

Outsourced project functions where PTAG provides teams, processes, and tools to perform and deliver outputs for selected functional project areas.

PTAG supports its Clients through all stages of a project life cycle



Validate the investment Opportunity

Identify potential investment alternatives to be assessed during PFS;

Optimize, Develop and define the business strategy.

Define and develop the selected alternate/option and optimize the project configuration;

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Finalize scope, PEP, environmental and other permitting, cost estimate, schedule;

Generate report for approval and funding

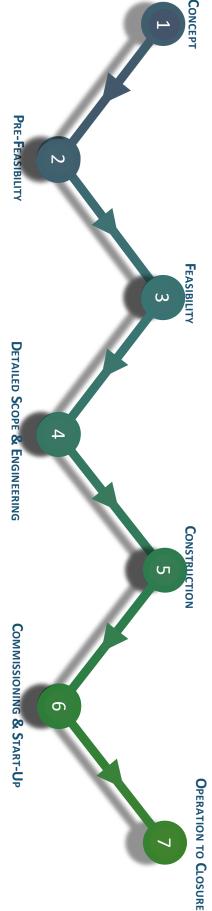
Execute procurement and construction scopes within the safety and quality criteria and to meet construction schedules and costs

Manage procurement, construction scopes, to deliver the approved scope within the approved budget and schedule; implement effective monitoring and control best practices.

Normal operations;

Sustaining capital, maintenance, and replacement activities.

Reclamation of the asset at the completion of asset usable life and Closure activities per approved EIA and closure plan.



recommend the best option to minimize technical uncertainty, risk, HSEC, and meet the business goals.

Review various selected alternatives/ options and

Ensure technical and economic viability;

Develop and define technical criteria, financial model and review NPV, IRR, PI, etc..

Manage scope development and carry on detailed engineering using proven techniques to ensure safety, quality, schedule and costs goals are achieved

Conduct comprehensive collaborative sessions with owners, project engineers, constructors, OEMS, and consultants to optimize project plans and construction readiness.

(D)

Plan commissioning and start up requirements in beginning in the feasibility phase

Execute pre-commissioning (also known as dry commissioning), and commissioning of the asset; Ramp up asset output to the design capacity within the approved ramp up period.

Advisory & Consulting



AREAS OF EXPERTISE

Estimating and Budget Development Program & Project Management

Project Controls – Planning, Scheduling, Cost & Reporting

Procurement & Contracts Management

Project Economics

Stakeholder Engagement: Community, Regulatory, First Nation

Construction Management

Risk Management

Inspection and Quality Management

Commissioning & Start up Services

Project/Program Assessments

Governance & Execution Process Development & Reviews Owner Representative

Value Engineering & CAPEX Reviews Third-Party Peer/Cold-Eye Reviews

Independent Front-End Planning and Execution Reviews

Constructability Reviews

Project Management Training Project Systems Reviews **Project Assessment & Monitoring**

Improvements & Implementations

Managed Project Development Planning & Execution Services

Project Benchmarking



Professional Services



Resourcing

Targeted resourcing to attract experienced professionals, implement vigorous hiring and onboarding processes, designed to match project phases

Development

Strategies to grow project team development across the organization, programs focused on health of the project professionals, as well as career advancement and growth

Retention

Assess project employee markets, develop retention/reward programs, engagement programs, KPI measurement, productivity reporting, global resourcing

Services

- Project/Resource Planning and Strategy
- Project Organizational Structure Planning Reviews and Development
- Critical Path Resource Analysis & Secondment
- 1. Compensation analysis
- Project Team Development and Performance Management
- 3. Resource Capacity Planning

- 1. Retention Program Development
- Employee Engagement programs (focus on Project interaction)
- 3. Succession Planning

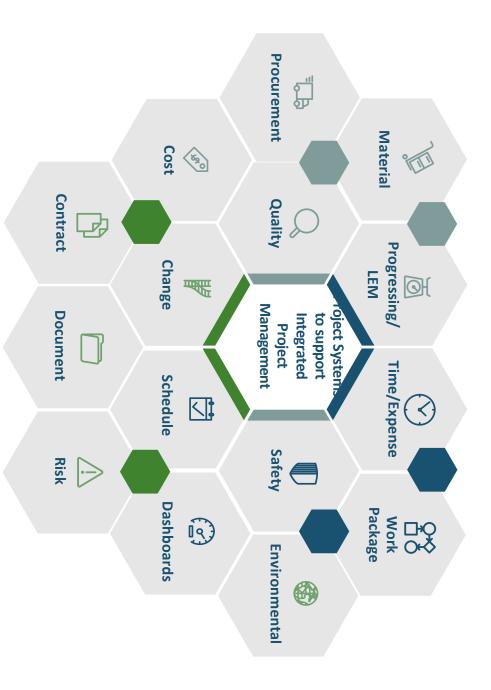
World Class Project Management System



Single Source of Truth: Project Monitoring & Reporting

Out of the box cost control and EVM functionality

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Change & Progress Management

Complete set of real time metrics including Safety, Quality, Schedule and CPI&SPI

Mobile platform in the field can report project progress in real time



(12PD)



RT383 - Industrial Integrated Project Delivery (I2PD)

Capital Projects A Good Candidate for Quickly Planning and Executing

Aug. 2020



What's Needed to Rapidly Plan and Deliver Capital Projects?

Capital projects identified

Design available or can be fasttracked

Identify and bring the key stakeholders together for optimum decision making (OEMs, Constructors, Engineers, Regulators and Owners)

Governance and Regulatory fasttracking

Advanced funding in place

Project professional's mindset to do it differently – Highly collaborative vs siloed

Process fast-tracking (Cll research)

Commercial/contract basis to proceed/liabilities/risk/public market

Streamlined permitting process

and regulatory support
Government support to clear

Skilled human resources/ labor pool availability

- Engage the Labour leaders early to ensure that work rules are optimized
- Ramp up Craft training and onboarding
- ✓ Bring Millennials into the workforce

2PD

Industrial Integrated Project Delivery (I2PD)

systems team collaboration and integration of work processes and Defined as the balancing of nine principles to promote

PTAG

- 1. Continuous Communication and Issue Resolution Process
- 2. Jointly Developed and Validated Targets
- Access to Shared Information Systems
- Early Involvement of Stakeholders
- Collaborative and Equitable Decision Making

COMMERCIAL IPD

Collaboration Principles

ALLIANCING

Integration Principles

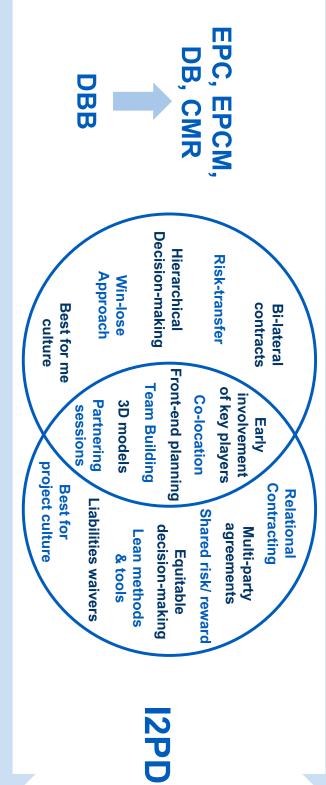
- Financial Transparency among Key Participants
- 7. Shared Risk and Reward
- 8. Relational Contracting, Multi-party Agreement
- Negotiated Risk Distribution



What is I2PD?

PTAG

Trust, Collaboration, Integration, Open Communication



Improved Safety, Earlier Cost and Schedule Certainty, Optimized Design



What Types of Projects Can I2PD Deliver?





and Chemicals Downstream

- Refining facilities
- Petrochemical facilities

Sciences and Life Manufacturing

- ✓ Pharmaceuticals





Mining Upstream, Midstream and

Transmission & generationRail Line and Terminals

Power, Utilities, and Infrastructure

✓ Port & harbor upgrades ✓ Dams, bridges & roads

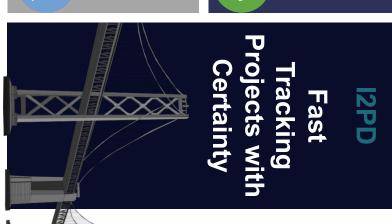
- Offshore
- Pipelines terminals
- Oil and gas



Healthcare Facilities and

✓ Warehouses✓ hospitals





Why I2PD?



Commercial IPD has been proven to have a superior performance in metrics related to quality, communication, and change performance

Projects see less change, faster processing times, and significantly faster delivery times (El-Asmar et al. 2013)

in the study, regardless of project type, scope, geographic location, or previous experience with IPD (Cheng et al. 2016). A major finding, on a study of construction projects utilizing Commercial IPD, showed a striking uniformity of success for all projects



I2PD is a great fit for the planning and execution for complex and large capital projects.

Delivery Model Disaster Infrastructure Recovery Case Study: Collaborative/Integrated



ALLIANCE FORMED TO REBUILD CITY | \$2.2 BILLION PROGRAM SPREAD OVER 5 YEARS STRONGER CHRISTCHURCH INFRASTRUCTURE REBUILD TEAM (SCIRT)



New Zealand Government

city/care Downer



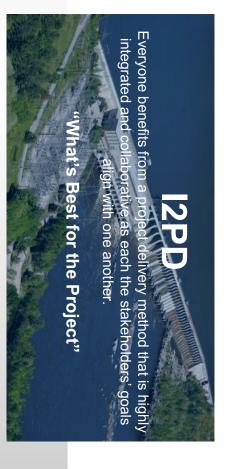


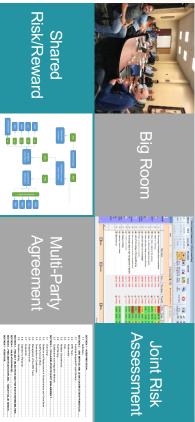






PTAG 12PD Case Study: Otto Holden Generating Station





COST REDUCTION

32% from RFP

SCHEDULE IMPROVEMENT

36% from RFP

Four major vendors putting 100% of their profits at risk for equitable decision making and majority of execution savings

PTAG

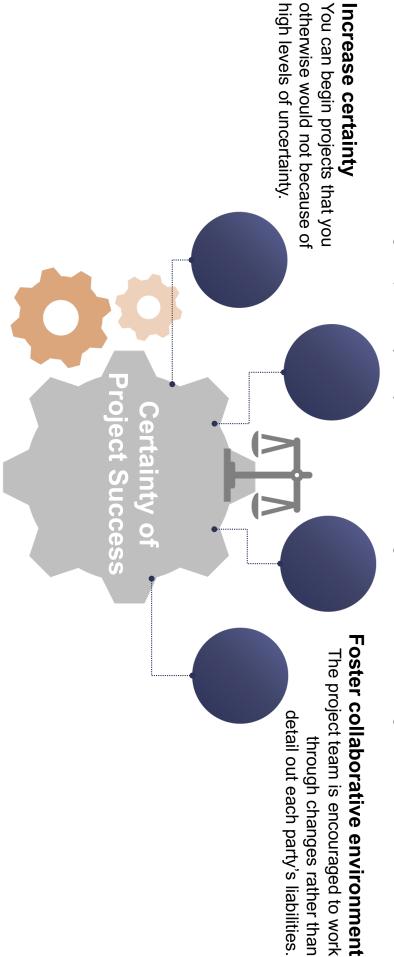
Benefits of I2PD

Protect contractors

Protects contractors financially, reducing the possibility of lay offs.

Incentives

All parties have much to gain by meeting the client's financial goals



Summary

12PD increases speed, trust and transparency

as a contracting strategy - delivers project outcome certainty



Integrated and accelerated execution



Improved schedule certainty

Questions and Answers





Delivering Safe Projects with Certainty, Integration

and World-Class Performance

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